



## **ECOWAS CONFLICT PREVENTION FRAMEV**

### **PRIORITY PROGRAMME MATRICES FOR THE IMPLEMENTA1**



**WORK (ECPF)**

**IMPLEMENTATION OF ECPF COMPONENTS 2012-2017**

**COMPONENT**

Impact	Improvement in conflict prevention, resolution and man	
Expected Output(s)		
Programme	Outcome	Activities
Prog 1:Capacity building	Skills, data processing tools and baseline data of the Early Warning Directorate (EWD) increased	A1.1:EWD Staff Training
		A1.2: Data Sourcing for EWD GIS Unit
		A1.3: Establishment of national early Warning and response Mechanisms
Prog 2:Integrated Early Warning Development	Effectiveness of working procedures with external and internal stakeholders in conflict prevention/management enhanced	A2.1:AU Continental Early Warning System
		A2.2:Peace Exchange Forum Development
		A2.3: Regional media sensitization
		A2.4:Department , Units and Civil Society integration
		A2.5:Country field missions for analysts
		<b>GRAND TOTAL</b>



### 3 YEAR PRIORITY PLAN FOR IMPLI

#### Management and reduction in scale of conflicts within the

	Indicators	MoV
Output	Indicators/Milestones	Means of Verification
ECOWAS early warning system operational	Increase in number of policy, diverse thematic reports on human security increase by 45% yearly	List of analytical products vetted by management and archived by EWD and Commission Document Center
Early Warning GIS Unit fully operational		
Response time for conflict prevention and management improved		
Interchange of information bte AU and ECOWAS operational and improved	Increase in number of stakeholders contributing to EWS implementation by 20% yearly	Survey List/database of all participants of the ECOWARN
Network of information gathering and processing enhanced		
A network of grassroots reporters for data sourcing	Increase in verifiable sources of information	A database of grassroots reporters

--	--	--

**IMPLEMENTATION of ECPF COMPONENTS 2013-2017**

Responsibility				Importance		
Priority	Responsibility			Time Frame		Total Cost (USD)
H(High) M(Middle) L(Low)	ECW	MS	SP	Begin	End	
H	√		√	2013	2014	\$468 144
H	√	Ministries of Foreign Affairs/Regional Integration		2013 (Ongoing)	2015	\$166 141
H	√	Ministries of Foreign Affairs/Regional Integration	√	2013 (Ongoing)	2015	\$789 756
M	√		√	2013	2013	\$0
L	√		African Union Commission	2013 (Ongoing)	2015	\$18 276
M	√			2013 (Ongoing)	2015	\$275 520
M	√	Ministries of Foreign Affairs/Regional Integration	WANEP	2013 (Ongoing)	2014	\$65 274
L	√		WANEP	2013 (Ongoing)	2014	\$91 840
L	√			2013 (ongoing)	2014	\$54 180
						<b>\$1 929 131</b>

--	--	--	--	--	--	--



t Assumptions				
Financing				
ECW	DP	OTH	GAP	Programme Already Funded (Yes or No). If Yes, please indicate and give cost.
\$468 144	\$0	\$0	\$0	no
\$166 141	\$0	\$0	\$0	no
\$75 964	\$0	\$0	\$713 792	no
\$0	\$0	\$0	\$0	
\$0	\$18 276		\$0	yes AUC funded \$18,276
\$123 740			\$151 780	no
\$65 274	\$0	\$0	\$0	no
\$91 840	\$0	\$0	\$0	no
\$54 180	\$0	\$0	\$0	no
<b>1, 045, 283</b>	<b>\$18 276,00</b>	<b>\$0</b>	<b>\$865 572</b>	

--	--	--	--	--









**3 YEAR PRIORITY PLAN FOR IMPLEMENTATION**

**COMPONENT**

**Expected Result(s)**

**Programme**

**Programme 1: Conflict Prevention,  
Management and Resolution**

**Programme 2: Cooperation with  
Development Partners and  
Intergovernmental Institutions on Peace  
and Security in West Africa**



**ATION of ECPF COMPONENTS 2013-2015**

**PREVENTIVE DIPLOMACY**

**Outcome**

Existence of synergy between the Mediation Facilitation Division in ECOWAS and other regional mediation organs in undertaking Track I and II Mediation

Institutionalized coordination and cooperation between ECOWAS and its partners on peacemaking.



<b>Activities</b>
A1: Organize annual review meetings for ECOWAS peacemaking organs and local peace constituencies (Council of the Wise, Special Reps of the ECOWAS President, Heads of Zonal Bureaux and CSOs)
A1.2: Meeting of ECOWAS and Development Partners for need assessment workshop on the modalities for the establishment of the Mediation, Facilitation Division
A1.3: Emergency Mediation/Peacemaking Interventions in the Region
A1.4: Facilitate the establishment of ECOWAS Mediation Facilitation Division
A2.1: Cooperation with relevant Institutions (EU, AU, UN, other Recs, relevant States, etc...) to promote peace and security in the region
<b>GRAND TOTAL</b>

---

---

**Output**

Output 1: ECOWAS Peacemaking organs are actively engaged in preventive diplomacy and peacemaking initiatives;

Output 2: Mediation Support mechanisms are established to enhance the work of mediators in the region.

Cooperation among Intergovernmental Organizations with peace and security mandates.

---

---

---

<b>Indicators</b>
<b>Indicators /Milestones</b>
Annual joint meetings of ECOWAS peacemaking organs and local peace constituencies are held
Meeting is held
Mediation Facilitation Dvision is established
Two meetings held annually (ICG-GB, ICG-MRB, EU-ECOWAS political dialogue; AU/UN Summits)

MoV	Responsibi
Means of Verification	Priority
	<b>H</b> (High) <b>M</b> (Middle) <b>L</b> (Low)
Meetings reports/final communiqués	H
Report of the meeting and Development partner pledge with regards to support for the establishment of the Division is obtained	H
Deployment of peacemaking missions and production of reports.	H
Developed and adopted TOR for establishment of Division; staff employment; fully functional Division	H
Meetings reports, final communiqués, media reprot, press releases	H



---

---

---

lity

**Responsibility**

**ECW**

Directorate of Political Affairs/Division of Political Affairs and International Cooperation

Directorate of Political Affairs/Division of Political Affairs and International Cooperation

Directorate of Political Affairs/Mediation Facilitation Division

Directorates of Political Affairs and Human Resources

Directorate of Political Affairs/Division of Political Affairs and International Cooperation +AU, EU, UN and other partners

---

---

---

<b>Important Assumptions</b>				
		<b>Time Frame</b>		<b>Total Cost</b>
<b>MS</b>	<b>SP</b>	<b>Begin</b>	<b>End</b>	<b>USD</b>
Offices of the Special Representatives of the ECOWAS President, Zonal Bureaux	DANIDA	mai-15	déc-15	<b>939 384</b>
	DANIDA	mars-13	Mar. 2013	<b>0</b>
Offices of the Special Representatives of the ECOWAS President, Zonal Bureaux	DANIDA	juil-15	2017	<b>5 000 000</b>
	DANIDA	mai-13	mars-14	<b>284 700</b>
Guinea Bissau, Republic of Guinea, Côte d'Ivoire, Liberia, Sierra Leone	DANIDA	mars-15	déc-17	1 308 609
				<b>\$ 7, 532, 693</b>

<b>Financing</b>				
<b>ECW</b>	<b>DP</b>	<b>OTH</b>	<b>GAP</b>	<b>Programme already funded (yes or no). If yes, please indicate and give cost</b>
300 000	0		639, 384	
0	0		0	
0	0		5 000 000	
24 700	0		260 000	
308 609	0		1 000 000	
<b>\$ 633, 309</b>	<b>\$0,00</b>		<b>6 899 384</b>	

**THREE-YEAR ECPF PRIORIT**

<b>COMPONENT :</b>	
<b>Expected Result(s):</b> Effective and efficient judicial and parliamentary institutions, as well as competitive and well-resourced political parties in Member States	
<b>Programme</b>	<b>Outcome</b>
<b>Programme 1:</b> Capacity Building for Electoral Management Bodies	Improved Management of Electoral Processes in the Region
<b>Programme 2:</b> Support to MEMBER States Organizing Elections	Holding of Free, Fair and Credible Elections
<b>Programme 3:</b> Reinforcement of Parliamentary Capacity and Legitimacy	Informed and coordinated support to parliaments in Member States
	Existence of well resourced and independent National Parliaments
	Replication of Good Practices and peer learning among National Parliaments in Member States
<b>Programme 4:</b> Facilitate the reinforcement of judicial autonomy	Informed and coordinated support to the national judiciaries in Member States
	Enhanced Capacity of the Judiciary to adjudicate cross-border political and security matters
	Replication of good practices and peer learning in the judicial sector



	Strengthened capacity of Community Based Groups in judicial activism
<b>Programme 5:</b> Strengthen the effectiveness and efficiency of regional interventions for political parties in Member States	Enhanced capacity of political parties to contribute to democratic consolidation in Member States
	Effective and efficient internal management of political parties
	Existence of well resourced and democratic political parties in Member States
	<b>GRAND TOTAL</b>

## Y IMPLEMENTATION MATRIX (2015-2017)

<b>DEMOCRACY AND POLITICAL GOVERNANCE</b>	
<b>Activities</b>	<b>Output</b>
A1.1: Training for Member of Electoral Commissions and Electoral Assistance Staff on the use of ICT during Elections	The professionalism of Election administrators in managing electoral process is increased
A1.2: Workshop to review the role of Security Forces during Elections	Security Forces, role and limit before, during and after in election are well defined
Programme 2: Support to MEMBER States Organizing Elections	Ensure real time analysis of the electoral process and serve as rapid reponse machanism
A2.2: Establish an ECOWAS Database for Election Observers	ECOWAS Election Observation Missions are more profesionnalized
A3.1: Conduct Needs Analysis of Parliaments	Existence of Needs Analysis Report
A3.2: Build Capacity of Parliamentarians	Capacity Building Conducted
A3.3: Conduct Annual Regional Symposium for National Parliaments (with thematic focus)	Symposium led to knowledge transfer
A 4.1: Conduct Baseline Analysis of Judiciary	Baseline Analysis Report informs programming
A 4.2: Organize Training Programmes for Judicial Officers	Training led to knowledge transfer
A4.3: Conduct Yearly Symposium on Judicial Convergence and Autonomy	Symposium led to problematization of issues in judicial convergence

A4.4: Organize Capacity Building Programme for Community Based Organizations and Paralegals	paralegals' skills on access to justice strengthened
A5.1: Develop a Training and Capacity Needs Assessment for Political Parties	Skills transferred to participants
A5.2: Meeting of FOWAPP to adopt the FOWAPP Charter on Internal Democracy	Charter is adopted by Majority members
A5.3: Deliver and Facilitate Training and Capacity Development for political parties	Training led to knowledge transfer

<p><b>Indicators:</b> Increment in the number and quality of regional programmes to enhance the strengthening of governance institutions in Member States</p>
<p><b>Indicators/Milestones</b></p>
<p>Number of professional staff trained; Reduced number of contested Elections</p>
<p>Number of Security Forces from Member States that have participated</p>
<p>Analysis report of the phases of the electoral process</p>
<p>Observers registered on the Roster</p>
<p>Analysis of the different levels of development, capacity needs, possibilities of harmonizing parliamentary systems, and other issues</p>
<p>Maximum of 2 capacity building programmes supported per annum for 40 Parliamentarians (x 3 years)</p>
<p>Annual Meetings and Good Office targetted at enhancement of parliamentary capacity (3 Meetings and 3 Good Offices)</p>
<p>Analysis of the different levels of development of judicial institutions, capacity needs, possibilities of harmonizing judicial laws and processes, and other issues</p>
<p>Discuss the outcome of Baseline Study and get other perspectives on judicial institutions, needs, similarities and differences in the legal systems, options on harmonization, and their capacity needs, among other issues</p>
<p>Annual Meetings (Executive and General), Good Office Reports, targetted improvements and exchange programmes</p>

Maximum of 2 number capacity building initiatives supported per annum

Analysis of the political parties, their different levels of development, issues in their institutionalization and their capacity needs, among other issues

Existence of a Training Needs Analysis

Maximum of 2 number capacity building initiatives supported per annum for 50 participants at each session



<b>MoV:</b> Mid-Term Review by ECOWAS Commission	<b>Responsibility:</b> ECOWAS Commission (Political Affairs and Legal Directorates), Forum of West African Political Parties (FOWAPP), WACSO, other Civil Society Organizations			
<b>Means of Verification</b>	<b>Priority</b>	<b>Responsibility</b>		
	<b>H(High) M(Middle) L(Low)</b>	<b>ECW</b>	<b>MS</b>	<b>SP</b>
Training Report and Evaluation by Participants	<b>H</b>	DPA	X	
Report of the Workshop	<b>M</b>	DPA	X	
Report of Missions	<b>H</b>	DPA		
Existence of Website (linked to ECOWAS site)	<b>H</b>	DPA		
Evidence of Visit to Member States by Consultants	<b>H</b>	DPA	National Parliaments in Member States	ECOWAS Parliament
Training Evaluation Report and Project Completion Report	<b>H</b>	DPA	National Parliaments in Member States	ECOWAS Parliament
Yearly Report Submitted to ECOWAS by the Network	<b>M</b>	DPA	National parliaments in Member States	ECOWAS Parliament
Project Completion Report	<b>M</b>	DPA	Ministry of Justice, Consultants from Member States	ECOWAS Community Court.
Workshop Evaluation Report	<b>M</b>	DPA	Ministry of Justice, Civil Society, paralegals and Judicial officers from 15 Member States	ECOWAS Community Court.
Yearly Report Submitted to ECOWAS by the Network	<b>M</b>	DPA	Ministry of Justice, Heads of Constitutional/ Supreme Courts from 15 Member States	ECOWAS Community Court.

Training Evaluation Reports and Project Completion Report	<b>M</b>	DPA	Ministry of Justice, Civil Society, paralegals and Judicial officers from 15 Member States	ECOWAS Community Court.
Project Completion Report	<b>H</b>	DPA	Secretaries of Political Parties	International IDEA
Workshop Evaluation Report	H	DPA	Secretaries of Political Parties and Experts	International IDEA
Training Evaluation Reports and Project Completion Report	H	DPA	Members of Political Parties	International IDEA



**Important Assumptions:** Existence of a well organized FOWAPP and plans to employ ECOWAS Commission.

OTH	Time Frame		Total Cost	Financing		OTH
	Begin	End	(USD)	ECW	DP	
	févr-15	juil-16	450 000	0		0
	mai-15	août-16	380 000	0		0
	janv-15	déc-17	2 400 000	1 600 000		0
	janv-15	déc-17	130 000	0	130 000	
	2016	2017	50, 000	0		0
	2017	2017	600, 000	400, 000		0
	2015	2017	200, 000	100, 000		0
	2015	2015	50, 000	0		0
	2016	2016	100, 000	0		0
	2016	2016	200, 000	150, 000		0



	2017	2017	500, 000	200, 000	0	
	2014	2014	50, 000	50, 000	0	
	2015	2015	100, 000	100, 000	0	
	2015	2017	500, 000	200, 000	0	
			US\$5, 710, 000	US\$ 2,800,000	\$130, 000	


y at least 2 Governance Officials at the

<b>GAP</b>	<b>Programme Already Funded indicates</b>
0	<b>No</b>
0	<b>No</b>
0	<b>Ongoing program financed by ECOWAS</b>
0	<b>Ongoing program financed by GIZ</b>
50 000	<b>No</b>
200 000	<b>No</b>
100 000	<b>No</b>
50 000	<b>No</b>
100 000	<b>No</b>
50 000	<b>No</b>

300 000	<b>No</b>
50 000	<b>No</b>
100 000	<b>No</b>
300 000	No
US\$ 1, 300, 000	

<b>COMPONENT :</b>
<b>Expected Result(s):</b> Resilient and effective National Human Rights Institutions and functional regional civil society platforms for the promotion of human rights
<b>Programme</b>
<b>Programme 1:</b> Baseline Analysis on Compliance of National Institutions with the ECOWAS Supplementary Protocol and Paris Principles
<b>Programme 2:</b> Capacity Building Programme for operational staff of National Human Rights Commissions in Member States and Civil Society Actors
<b>Programme 3:</b> Popularization of ECOWAS Human Rights Norms and Ensuring Compliance with Regional Standards on Human Rights
<b>Programme 4:</b> Targeted Training and Capacity Building to enhance rights of the marginalized and excluded

**Programme 5:** Strengthen the processes of human rights reporting by Member States

**Programme 6:** Strengthen Capacity of Directorate of Political Affairs in the Protection and Promotion of Human Rights

**Please note the following: Under Responsibility, ECV States; SP refers to Specialized Agencies; OTH refers ECOWAS; DP refers to Development Partners, OTH re**

<b>HUMAN RIGHTS AND THE RULE OF LAW</b>	
<b>Activities</b>	<b>Output</b>
<b>A1.1:</b> Gap Analysis for Ten (10) -Member Institutions of National Network of Human Rights Institutions (NNHRI)	Gap Analysis Report by Consultants
<b>A2.1:</b> Mapping and Assessment of Human Rights Training Institutions in West Africa	Mapping and Assessment Report
<b>A 2.2:</b> Training and Capacity Needs Assessment (TCNA) for NHRIs and the Civil Society	TCNA Report
<b>A3.1:</b> Organize Good Office Visits to Five (5) Fragile Institutions and/or Post Conflict States.	Report of Good Office Missions
<b>A3.2:</b> Support for CSOs Projects to Implement Human Rights activities in line with the Supplementary Protocol and Free Movement Protocol	Reports of ECOWAS - Supported in-country projects
<b>A4.1:</b> Organize Train-the-Trainer Programme on 'Gender Violence' for civil society groups	Report of Training
<b>A4.2:</b> Organize Sensitization Workshop on 'Community Migration Rights' for selected civil society groups and Member States' Institutions	Report of Training
<b>A4.3:</b> Organize Four Train the Trainer Workshops for Security and Para-Military Forces at the Operational and Tactical Levels on human rights laws and Conventions	Report of Training

<b>A4.4:</b> Organize Train the Trainer Programmes (2) for Regional Experts and Civil Society Groups on Implementation of the Child Rights Acts and Conventions	Report of Training
<b>A 5.1:</b> Publishing and Circulation of Reporting Manual/ Procedure	Draft of Reporting Manual Available at the NHRCs
<b>A 5.2:</b> Workshop for NNHRI on the use of ECOWAS Human Rights Reporting Manual/ Procedure	Capacity of NHRC Desk Officers built in the use of Reporting Manual
A6.1: Recruitment of Two (2) Human Rights Officers (P3) at the Directorate of Political Affairs	Issuance of appointment letters to Two (2) Human Rights Officers
<b>A6.1:</b> Recruitment of One (1) Programme Assistant at the Directorate of Political Affairs (G5)	Issuance of appointment letters to One (1) Programme Assistant

**V refers to ECOWAS; MS refers to Member States; O refers to Others. Under Financing, ECW refers to ECOWAS; O refers to Others.**

**THREE-YEAR ECPF**

<p><b>Indicators:</b> Increment in the number and quality of coordinated intervention programmes by NNHRIs and Civil Society to foster the protection of human rights</p>	<p><b>MoV:</b> Rating of NHRIs by the Human Rights Council and Mid-Term Review by ECOWAS Commission</p>
<p><b>Indicators/Milestones</b></p>	<p><b>Means of Verification</b></p>
<p>Physical Visit to NHRIs and Interactions with stakeholders working on human rights by Consultants</p>	<p>Submission of Reports to ECOWAS and mainstreaming of recommendations in programmatic activities / Validation Meetings at the ECOWAS Commission</p>
<p>Identification of a cluster of Human Rights Training Institutions/ Centres of Excellence</p>	<p>Submission of Report to ECOWAS and Validation of Report by NNHRI and Civil Society</p>
<p>TCNA outlines basic training and capacity building areas based in the Report of GAP Analysis</p>	<p>Validation of TCNA Report at the ECOWAS Commission and by NNHRI/Civil Society Platform</p>
<p>Increased action by Member States to implement the specific recommendations jointly agreed with the ECOWAS Commission team</p>	<p>Existence of Progress Report at the NNHRI Secretariat</p>
<p>Measurable increment in adherence to regional human rights standards and Free Movement Protocol</p>	<p>Existence of Progress Report at the NNHRI Secretariat</p>
<p>Attendance by at least 90% of invitees</p>	<p>Existence of Training Evaluation Report</p>
<p>Attendance by at least 90% of invitees</p>	<p>Existence of Training Evaluation Report</p>
<p>Attendance by at least 90% of invitees</p>	<p>Existence of Training Evaluation Reports</p>



Attendance by at least 90% of invitees	Existence of Training Evaluation Reports
Circulation of Manual to NHRC Focal Points and mainstreaming in the reporting of national institutions	Feedbacks from NHRCs
Number of National Institutions participating in the Workshop	Workshop Evaluation Report
Technical Support to the Implementation of Human Rights Matrix and other Regional Human Rights Programmes by the DPA Administrative Support to the Implementation of Human Rights Matrix and other Regional Human Rights Programmes by the DPA	Resumption of duty by Two (2) Human Rights Officers  Resumption of duty by One (1) Programme Assistant
	<b>GRAND TOTAL</b>

**≡ PRIORITY IMPLEMENTATION MATRIX (2015-2017)**

	<b>Responsibility:</b> ECOWAS Commission (Political Affairs and Legal Directorates), Network of National Human Rights Institutions (NNHRIs), West Africa Civil				
<b>Outcome</b>	<b>Priority</b>	<b>Responsibility</b>			
	<b>H(High) M(Middle) L(Low)</b>	<b>ECW</b>	<b>MS</b>	<b>SP</b>	<b>OTH</b>
Effective and result-oriented support package to strengthen the capacity of NNHRIs	<b>H</b>	DPA/d. Legal	NNHRI		
Facilitate Needs-Based Training and capacity building programmes aimed at enhancing NNHRIs professionalism	<b>M</b>	DPA/d. Legal	NNHRI /TCs		
	<b>M</b>	DPA/d. Legal	NNHRI /TCs		
Enhanced domestication and implementation of regional human rights standards	<b>H</b>	DPA/d. Legal	NNHRI		
	<b>H</b>	DPA/d. Legal	NNHRI		
Enhanced integration, stability and development through a rights-based approach	<b>M</b>	DPA	NNHRI /CSOs		
	<b>M</b>	DPA	NNHRI /CSOs		
	<b>H</b>	DPA	NNHRI /CSOs		

	<b>M</b>	DPA	NNHRI /CSOs		
Contribute to the effectiveness of human rights reporting by National Human Rights Commissions in Member States	<b>H</b>	DPA/d. Legal	NHRIs		
	<b>H</b>	DPA/d. Legal	NHRIs		
Increased capacity by ECOWAS to facilitate the protection and promotion of human rights	<b>H</b>	DPA			
	<b>H</b>	DPA			

**Important Assumptions:** Existence of a well organized NNHRI with Workplans for Member States; Existence of Baseline Analysis on Six (6) National Human Rights Commissions; Existence of at least Two (2) human rights officers and One (1) Programme Assistant will be employed.

Time Frame		Total Cost	Financing			
Begin	End	(USD)	ECW	DP	OTH	GAP
2014	2015	200 000	50 000	100 000		0
2015	2016	150 000	75 000	0		75 000
2015	2016	150 000		0		150 000
2015	2015	60 000	60 000	0		0
2015	2017	300 000	0	0		300 000
2016	2017	150 000	0	0		150 000
2016	2017	150 000	0	0		150 000
2016	2017	150 000	0	0		150 000

2016	2017	300 000	0	0	300 000
2014	2015	50, 000	0	50, 000	0
2014	2015	150, 000	0	0	150 000
2015	2017	517 772	0	0	0
2015	2017	120 275	0	0	120 275
		<b>2 248 047</b>	<b>185 000</b>	<b>150, 000</b>	<b>1 545 275</b>



Not Funded
DANIDA 2014 Support
Not Funded
Not Funded
Not Funded

**3 YEAR PRIORITY PLAN FOR IMPLEMENTATION of ECPF COMPONENTS 20****COMPONENT**

**Expected Result(s):** Enhanced understanding and engagement by the Media and the general public, of Regional activities on conflict prevention, good governance, Preventive Diplomacy, Peace and Security Programmes

**Programme**

**Prog 1: Popularization of ECOWAS Experiences in Peace and Security**

**Prog 2: Enhanced Capacity of the Media to Contribute to Conflict Prevention in West Africa**

**Prog 3: Capacity Building for Media Practitioners on ECOWAS Peace and Security Activities**



**13-2015**

**MEDIA**

**Activities**

A1.1 Publication of a Book on ECOWAS Experience in Peace and Security in West Africa

A1.2 Publishing the Report of the 2010 Conference 'Two Decades of Peace Processes in West Africa: Achievement, Failures, Lessons'.

A1.3 Launch and Publication of a Bi-Annual Political Affairs, Peace and Security (PAPS) Newsletter/Journal

A2.1 Consultancy to Finalise the Code of Conduct for Media Practitioners on Hate Media Practices

A 2.2. 4 Media Workshop on the Culture of Peace (2 Annually)

A 2.3 Meeting of ECOWAS Media Practitioners to Adopt and Fashion out Implementation Strategy for the Code of Conduct

A3.1: Seminar for Journalists Covering Regional Integration, Governance, Peace and Security Beats in select media institutions

---

---

<b>Output</b>
Book Published and Disseminated to Member States
Report published and disseminated.
3,000 copies of Journal Published and disseminated.
Adoption of the Media Code of Conduct
Skills and knowledge transferred to journalist on the promotion of peace in reportage
Meeting Report
Seminar Report

---

---

---

**Indicators:** Implementation of at least 60% of earmarked activities under the media component of the ECPF

**Indicators /Milestones**

Publishing of 100 Copies in English, French and Portuguese

Publishing of 100 Copies of the Report of International Conference '2 Decades of Peace Processes in West Africa'

Publishing of Bi-Annual Journal to popularise the activities of the Department of Political Affairs, Peace and Security

Existence of Media Code of Conduct

90% attendance by invited journalists

90% attendance by invitees/members

90% attendance by invited media practitioners

---

---

---

**MoV:** Evaluation Report by the ECOWAS Commission (ISC on the ECPF by 2015)

**Means of Verification**

Distribution of published books to ECOWAS Member States

Distribution of published Report to ECOWAS Member States

Distribution of Newsletters in ECOWAS Member States

Submission of the Media Code of Conduct to ECOWAS and dissemination among media practitioners

Submission of Workshop Report

Submission of Meeting Report to ECOWAS Management

Submission of Seminar Report to ECOWAS Management

---

	<b>Responsibility:</b> Director of Political Affairs Ag. Director, Communications (assisted by their Focal in the ISC).	
<b>Outcome</b>	<b>Priority</b>	<b>Responsibility</b>
	H (High) M (Middle)	ECW
Public knowledge and understanding of the ECOWAS' Perspectives on the Liberia and Sierra Leone Peace Interventions	H	YES
Review of ECOWAS Peace Support Operations Architecture	H	YES
Enhanced knowledge of ECOWAS Peace and Security activities by Community citizens	H	YES
Reduction in hate media practices in West Africa	H	x
	H	DPA and Communications Depts
	M	x
Effective and positive media coverage of peace and security activities of ECOWAS and its Member States	M	x

airs & cation I Points		<b>Important Assumptions:</b> Existence of a well organized WAJA and ECOWAS Media Policy, to guide speedy implementation of identified activities.						
ity		Time Frame		Total Cost \$	Financing			
MS	SP	Begin	End		ECW	DP	OTH	GAP
X		mai-15	déc-15	200 000	0	0		200 000
X		juin-15	août-15	70 000	0	0		70 000
X		janv-16	juin-16	300 000	50 000	0		250 000
x		févr-15	août-15	150 000	75 000	0		75 000
		2015	2017	400 000	100 000	0		300 000
x		août-15	août-15	200 000	0	0		200 000
x		oct-16	oct-16	300 000	100 000	0		200 000
				<b>1 620 000,00</b>	<b>325 000</b>	<b>0</b>		1 295 000

<b>COMPONENT</b>	
<b>Expected Results</b>	
<b>Programmes</b>	<b>Activities</b>
<b>ENVIRONMENT</b>	
Programme 1: Tackling Illegal Transboundary Logging and Poaching of Wildlife	A1.1: Harmonize the regional Forest and wildlife political and legal frameworks. A1.2: Develop and disseminate sub-regional common guidelines for the transboundary forest and wildlife resources management
	A1.3: Organize a sub regional workshop on the wildlife-cattle conflict prevention
	A1.4: Organize sub regional and national training workshops on the wildlife-cattle conflict prevention
	A1.5: Organize sensitization, create awareness and initiate green income generating activities.
<b>AGRICULTURE</b>	
<b><i>Programme 2</i> Security and facilitation of cross-border mobility of livestock and conflict reduction/ prevention</b>	<b>A2.1:</b> Development of cross-border infrastructure and facilities in three strategic
	A2.2: Strengthening the capacity of transhumant livestock stakeholders.
<b>MINES</b>	
<b>Programme 3</b> Transboundary forest and wildlife management for conflict reduction	A3.1: harmonize policy, legal and regulatory frameworks on forest and wildlife conservation. A3.2: Develop common Sub-regional guidelines for transboundary forest and wildlife resources management

<p><b>Programme 4</b> Harzardous Waste Management</p>	<p><b>A4.1:</b> harmonize policy, legal and regulatory frameworks on chemical and harzardous waste management. <b>A4.2:</b> Sensitisation for domestication of frameworks  <b>A4.3:</b>Development of monitoring system for harzardous waste</p>
<p><b>Programme 5</b> Crossborder water resource management programme</p>	<p>1. regional guideleines on prevention of water related conflict.                      2.. Ratification of UN convention on utilization of cross-border resources</p>
<p><b>Programme 6</b> Mineral Resouce Governmance</p>	<p><b>1.</b> Cadastre Offices established</p>
	<p><b>2</b> Model documents developed</p>
	<p><b>3.</b> Sensitisation workshops conducted</p>
	<p><b>4.</b> Regional security maps developed</p>



<b>Output</b>
1. Report on the harmonized Sub Regional Forest and Wildlife political and legal frameworks 2. The document of the sub regional common guidelines for the management and conservation of transboundary shared forest and wildlife resources
The critical factors and the constraints in managing Fauna-cattle conflicts are shared and discussed
Good practices on conflict prevention on the transboundary wildlife management shared
Participation of populations in conservation activities promoted

<b>Component 1</b>
1.1 Construction of hosting animal park and rehabilitation of structures for
<b>Component 2</b>
2.1 Developing animal identification and transability
2.2. Developing joint veterinary Inspection mechanism for managing, data collection, and monitoring, disseminating information and counseling on pastoralism
2.3. Developing awareness of all the stakeholders
2.4. Training on animal health care and conflict resolution

1. Develop and adopt a policy, legal and regulatory framework on forest and wildlife conservation
2. Sensitisation on new frameworks and guidelines
3. Develop capacity of Agencies and MS to implement guidelines

1. Develop and adopt a policy, legal and regulatory frameworks
2. Sensitize MS and other institutions on new frameworks
3. Develop capacity of Agencies and MS to implement frameworks
4. Establish monitoring, early warning and dumpwatch for hazardous waste

1. review of existing norms and practices in water based conflict and resolution.
2. Develop and adopt model guidelines.
3. Sensitize member states and other stakeholders on guidelines
4. Encourage MS to ratify UN convention on the utilization of cross-border resources

**1.1. Support to establish / upgrade MS mining Cadastre Offices**

**2.1. Development of a model regional monitoring mechanism for CSOs on implementation of adopted minerals regulations**

**3.1. Sensitisation / awareness creation for CSOs on existing regional and national mineral legislations**

**4.1. Development of GIS based regional security map on MS border boundaries (Phase 1)**



<b>Indicators</b>
<b>Indicators /Milestones</b>
1. Date of validation of the Sub Regional harmonized political and legal frameworks. 2. Date of the adoption of the Sub regional guidelines for the conservation and the sustainable forest and wildlife
The report of the Meeting available
The reports of the Training workshops available
1. Reports on the sensitization sessions. 2. Reports on Green income generating activities supporting the conservation launched

<b>1.1.1 N° of hosting parks constructed</b>
<b>1.1.2 N° and length of cross-border transhumance corridors</b>
<b>2.1.1</b> Pastoral Identification and monitoring structures are operational
<b>2.1.2</b> Joint veterinary inspection mechanism is operational Services are well equipped with the appropriate tools for managing pastoralism
<b>2.1.3</b> Awareness of all the stakeholders on pastoral resource management is developed
<b>2.1.4</b> animal health personnel trained
<b>2.1.5 N° of members of conflict resolution bodies trained</b>

<b>1. Existence of a harmonised policy, legal and regulatory framework on forest and wildlife conservation</b>
<b>2. Existence of subregional guidelines for transboundary forest and wildlife resource management</b>
<b>3. Number of Sensitisation workshops held in Member countries on new frameworks and guidelines</b>

<p>1. Existence of a harmonised policy, legal and regulatory framework on chemical/hazardous waste</p> <p>2. Number of Sensitisation workshops held in Member countries on new frameworks and guidelines</p> <p>3. Existence of functional monitoring system integrated into regional maritime security mechanism</p>
<p>1. Existence of adopted guidelines</p> <p>2. Number of sensitisation workshops held in member states</p> <p>3. Number of MS ratifying UN Conventions</p>
<p>1.1.1. Number of MS with upgraded Cadastre Offices</p>
<p>2.1.1. Existence of adopted Model Documents</p>
<p>3.1.1. Number of sensitization workshops held in MS</p>
<p>4.1.1. Existence of published regional security map (ECOWAS official journal)</p>

---

<b>Mov</b>
<b>MoV</b>
Workshop Validation, annual progress reports and M&E reports
Workshop Validation and M&E reports
1. Number and dates of the training sessions 2. Number of persons trained
1. Number of Sensitization sessions organized 2. Number of persons sensitized

1. Yearly report of the activities and the evaluation
---

Validation Workshop report, annual progress report, and M&E reports
---

Validation Workshop , annual progress reports  
and M&E reports

1. published guidelines
2. validation workshop report
3. sensitization workshop report

Validation Workshop , annual progress reports  
and M&E reports



	Respons
Outcome	Priority
	H, M, L
Promotion of boundary wildlife Conservation and Sustainable Forest Management based on the concertation and the dialogue promoted	Medium
	Medium
	Medium
	Medium

Creation of sustainable conditions for the management of cross-border pastoral resources through Improved: <b>1.</b> Access and management of pastoral infrastructure, <b>2.</b> Access to basic social services by the target population	High
---	------

Transboundary wildlife and forest related conflicts reduced	High
---	------

Capacity for sustainable management of chemical and other hazardous waste improved	High
Reduction of Water resource related conflicts	High
Regional and National Norm and Standards in Mineral Resource Governance improved	High



---

---

ibility

**Responsibility**

**ECW**

Dir Evt

Dir Evt

Directorate of Environment (Dir. Evt)

Dir. Evt

Agriculture Directorate (ADR), Free  
Movement, and Trade Divisions,  
PAPS

Lead: Dir Support: Evt ARD and  
PAPS

Dir Evt, PAPS

water resource ARD Environment

1. Industry and Mines 2, 3, 4. PAPS



<b>MS</b>	<b>SP</b>
Ministries of Forestry and Wildlife	CSO, FAO, IUCN
Ministries of Wildlife and livestock	CSO FAO IUCN
ECOWAS and other IGOs and All 15 ECOWAS countries	CRA-CILSS CSO FAO IUCN
ECOWAS, NGOS and other CSOs IGOs in All Fifteen (15) ECOWAS countries	Local Communities, CSO FAO IUCN

Seven (7) Member States Benin Burkina Faso, Cote d'Ivoire, Ghana, Mali, Niger, Nigeria, Guinea; Ministries of Agric/ Livestock, Security Services, Infrastruct Dev. Trade, Foreign Affairs,	WACLI
---	-------

All 15 Member States and ECOWAS	CSO FAO IUCN
---------------------------------	--------------

All 15 Member States and ECOWAS	UNIDO, BCC[Basel convention centre, Stockholm Convention]
14 member states	River basin authorities
All 15 Member States and ECOWAS, CSOs	

**Important Assumptions**

Time Frame		Total Cost	Financing			GAP
Begin	End		ECW	DP	OTH	
2015	2017	3,000,000		0		3,000,000
2015	2017	350,000		0		350,000
2015	2017	3,000,000		0		3 000 000
2015	2017	3 000 000		0		3 000 000

		3 000 000		0		3 000 000
2015	Dec. 2018	4 000 000		0		4 000 000

0

2014	2017	3 000 000		0		3 000 000	no
------	------	-----------	--	---	--	-----------	----

2015	2017	5 000 000		0		5 000 000	no
2014	2017	420 000		0		420,000	no
2015	2017	5 400 000		0		5 400 000	no
		600 000		0		600 000	no
		1 000 000		0		1 000 000	no
				0			no
		31 770 000	0	0	<b>GRAND TOTAL</b>	US\$31,770,000	

<b>THREE-YEAR ECPF PRIORITY IMPLEM</b>
--

<b>COMPONENT :</b>
--------------------

<b>Expected Result(s)</b>
---------------------------

<b>Programme</b>
------------------

--

<b>Programme 1: Strengthening of Cross-Border Cooperation</b>
---

--

**Programme 2: The Facilitation of Migration Across the Region**

**Programme 3: Sensitization and Awareness Creation, Build and Enhance Capacity in ECOWAS - Relevant Institutions and Agencies, Networking and Partnership Building**

**Programme 4: Promote awareness of Tourism in the Region**



## IMPLEMENTATION MATRIX (2013-2015)

<b>Activities</b>
A1.1: Annual capacity building support subvention to ECOWAS Cross-border Control (CBC) pilot projects
A1.2: Coordination, Networking and Partnership Building: Field visit, zonal coordination and exchange with technical partners – ECOWAS CBC pilot project sites and agencies; A.U- R.E.CS/ E.U CBC partner agencies /projects
A1.3: Institutional Arrangements, Legal Frameworks and Operational Modalities for CBC Development: National workshops on ECOWAS CBC
A1.4: Institutional Arrangements Legal Frameworks and Operational Modalities for CBC Development: Regional workshops on elaboration of ECOWAS CBC directive and programme development
A1.5: Research and Documentation on CBC Development Issues : Task force meetings on ECOWAS CBC programme review and development – study on programme development and funding
A2.1: Facilitation of the adoption of harmonised travel documents for the region by Member states (Passport and Identification Card)

A2.2: Establish information centres at designated borders to collate data on migration across the region
A2.3: Inauguration of ECOWAS monitoring units (operatives) in member states (to ensure monitoring and enforcement of the Provisions of the protocol)
A2.4: Harmonise immigration policies and procedures across member states
A3.1: Strengthen the capacity of the Regional Media Network to enhance the dissemination of Migration related news and ensure the reporting of cases of harassment of Migrants along ECOWAS highway.
A3.2: Awareness Creation on the Tenets of the Free Movement Protocol
A3.3: Strengthening the capacity of security operatives at the border posts on tenets of the free movement protocol. (customs, immigration, police, gendarmerie)
A3.4: Entrenchment of the provisions of the Protocol on Free Movement of Persons in the training institutions of operatives in Member States.
<b>A4.1: Harmonisation of tourism policies and procedures in the region</b>
<b>GRAND TOTAL</b>

<b>Output</b>
<p>CBC Development Initiatives promoted and supported annually Pilot projects identified and completed in the following areas: Health centres</p> <ul style="list-style-type: none"> <li>• Markets</li> <li>• Provision of Educational materials and equipments</li> </ul>
<p>Feasibility study on CBC funding mechanisms conducted.</p> <p>Ideas Exchanged for development of CBC in West Africa;</p>
<p>Establishment of Operational CBC networks</p>
<p>Draft legal and operational mechanism for CBC programmes developed</p>
<p>Review and evaluation of ongoing projects and programmes conducted annually.CBC studies within the ECOWAS region and other regions conducted and Supported annually</p>
<p>Adoption of the usage of national biometric identity cards for intra-regional mobility by ECOWAS Heads of States and Authority.</p> <p>Adoption and introduction of national biometric identity cards by 2015.</p> <p>Deployment of standardized ECOWAS passports by all 15 Member States</p>

5 Established and functional information centres
Established and functional ECOWAS monitoring units in Member States: (Hilla Conji and Lagos-Seme Border)
Development and Adoption of a regional migration policy by 2013. Introduction of a harmonized ECOWAS Brown Card and abolition of the requirement for residence permit.
Capacity of Media Networks Strengthened. Sensitization of Media Executives on the Protocol on Free Movement
Secure the commitment of Media outlets, particularly TV stations within the sub-region to report on Migration related issues and Popularize the ECOWAS Protocol
Capacity of Operatives Strengthened. Sensitization of Security and Border Operatives on the Protocol on Free Movement
Production of a harmonized regional Training Curriculum . Adoption of free movement training curriculum by training institutions of learning for operatives within Member States.
Reviewed ECOWAS Standards for Classification of Hotels and Guest Inns are adopted by ECOWAS Heads of State and Authority.
Collation and validation of Data for input to the Tourist Guide in the 15 Member States
Harmonised regional tourism policies and procedures by 2014

<b>Indicators</b>
<b>Indicators/Milestones</b>
<p>1. Number of Cross Border Cooperation (CBC) joint development projects / initiatives supported</p> <p>2. Project progress and completion</p>
<p>Publication of Feasibility report. Partnership Built;</p>
<p>Functional CBC networks</p>
<p>Draft Legal and operational Instruments developed</p>
<p>Development of an M&amp;E mechanism on accelerating cross-border cooperation. Study Reports.</p>
<p>Number of Member States that have deployed the standardized ECOWAS passports</p>

Timely establishment of Three Information centres in Nigeria, Togo, Ghana and Burkina Faso by 2013
Functional ECOWAS monitoring units in Member States
Adoption of an ECOWAS Regional Migration policy by ECOWAS Heads of State and Authority. Introduction of anharmonized ECOWAS Brown Card and Number of Member States that have abolished the requirement from residence permit.
Number of national media networks established. Number of Media Houses trained on the tenets of the provision and reporting on migration.
Number of media Migration related publications published and tv and radio broadcasts aired annually
Capacity building of Security Operatives in 3 Member states on Free Movement
Production of a harmonized regional Training Curriculum . Number of training institutions of learning for operatives within Member States that have adopted the free movement training curriculum.
Classification of Hotels, Motels and Inns adopted by Heads of State and deployed in Member States by 2014
Production of an ECOWAS Tourist Guide by 2013
Adopted regional tourism policies and procedures by 2014 by Heads of State and Government

MoV	
Means of Verification	Outcome
Reports/certificates of CBC development projects / initiatives	Capacity-building support on cross-border pilot projects are institutionalized
ECOWAS Reports    Study Reports	Knowledge-sharing, exchange of best practices and inter-organizational cooperation is achieved
Media Reports    ECOWAS Reports	Operational modalities and legal frameworks are institutionalized for CBC development
ECOWAS Reports: Report of the technical Committee, Legal experts report and Report of ECOWAS Ministers in charge of Cross Border Cooperation	Action Plans and Strategies that will serve as guidelines for and legitimize programme implementation are are developed.
ECOWAS Reports	The production of studies that inform programme development and implementation
ECOWAS Reports, Media Report , Country Reports, Heads of State Communique	The harmonization of travel documents for ECOWAS Member States

ECOWAS Reports , Media Report , Country Reports	Information/data on migration is made available
ECOWAS reports, Media	Free Movement of Persons and Goods is achieved
Sight published document in ECOWAS Library	Common regional migration policy is attained
ECOWAS reports, Media, Country Reports	Regional Media Network are fully sensitized and equipped to effectively disseminate cases of migrants' harassment across borders in the region
ECOWAS reports, Media, Country Reports	A fully sensitized media on the Free Movement Protocol
ECOWAS reports and Country Reports	Fully security operatives at the border posts on the Free Movement Protocol
Sight published document in ECOWAS Library. Sight curriculum of training institutions for Operatives within Member States	Member States' Training Institutions for Operatives include Free Movement Protocol provisions in their curriculum
Sight published document in ECOWAS Library. Entrenchment into national regulations of Member States. ECOWAS reports	<b>The development of a Regional Standard/Benchmark on Tourism</b>
Sight published document in ECOWAS Library	
Authority of Heads of State Communique	



Responsibility					Ir		
Priority	Responsibility				Time Frame		Total Cost
H(High) M(Middle) L(Low)	ECW	MS	SP	OTH	Begin	End	(USD)
H(High)	x	X			2015	2017	466 251,00
M(Middle)	x	X			2012 (Ongoing)	2016	231 255,00
H(High)	x	X			2012 (Ongoing)	2015	115 627,50
H(High)	x	X			2012 (Ongoing)	2016	77 085,00
M(Middle)	x	X			2016	2017	157 700,00
H(High)	x	X			2012 (ongoing, almost fully accomplished)	2015	300 631,50

H(High)	x	X			2014	2017	431 819,60
H(High)	x	X			2012	2015	233 416,00
H(High)	x	X			2015	2017	241 485,72
M(Middle)	x	X			2012 (Ongoing)	2017	111 002,40
M(Middle)	x	X			2015	2017	110 390,00
M(Middle)	x	X			2012 (Ongoing)	2017	111 002,40
H(High)	x	X			2012 (Ongoing)	2017	231 871,68
H(High)	x	X			2012 (Ongoing)	2017	188 611,58
M(Middle)	x	X			2012 (Ongoing)	2015	163 713,12
H(High)	x	X			2012	2015	163 713,12

**3 335 575,625**

<b>Important Assumptions</b>				
<b>Financing</b>				
<b>ECW</b>	<b>DP</b>	<b>OTH</b>	<b>GAP</b>	<b>Programme Already Funded (Yes or No). If Yes</b>
308 340,00	0		157, 911	
231 255,00	0		0	
77 085,00	0		38, 543	
77 085,00	0		0	
157 700,00	0		0	
300 631,50	0		\$0	

	<b>SPANISH FUND</b>		\$0	
144 847,34	\$0		\$88 569	
241 485,72	\$0		\$0	
	\$0			
111 002,40	\$0		\$0	
110 390,00	\$0		\$0	
111 002,40	\$0		\$0	
231 871,68	\$0		\$0	
188 611,58	\$0		\$0	
163 713,12	\$0		\$0	
163 713,12	\$0		0	
<b>2 618 733,865</b>	<b>0,000</b>		<b>716 841,760</b>	

**THREE-YEAR ECPF PRIORITY IMPLEMENTATION M**

**COMPONENT :**

**Expected Result(s)**

**Programme**

**Programme 1: Develop a regional security sector governance/reform (SSGR) concept in West Africa**

**Programme 2: Awareness programme on SSR/G**

**Programme 3: Develop an Action Plan for the implementation of the SSGR Concept in West Africa**

**Programme 4: Awareness programme on G/RSS**

**Programme 5: Harmonization of national legislations of the member states on security governance**

**Programme 6: Awareness programme on SSR/G**

**Programme 7: Development of a regional  
regulatory framework on non-statutory armed  
groups**



**IATRIX (2013-2017)**

**Security Governance**

**Activities**

**A1.1** Engaging the services of a SSG/R Consultant

**A1.2:** Harmonization of the SSG/R Concept

**A1.3:** Meeting for validation and inclusion of feedback

**A1.4:** Government Experts Meeting on the SSG/R Concept

**A1.5:** Ministerial Meeting on the SSG/R Concept

**A1.6:** Publication of relevant documents

**A2.1:** Civil Society Forum on security sector governance in West Africa

**A2.2:** Workshop on Cross-border security

**A3.1:** Hiring of a Team of Consultants to develop the SSG/R Plan of Action

**A3.2** Consultative Meeting of stakeholders on the draft Plan of Action for the SSGR regional concept implementation

**A3.3:** ECOWAS Commission Internal Meeting to review the draft Plan of Action for the SSG/R Concept

**A3.4:** Meeting of the Inter-governmental experts on the SSG/R Draft Plan of Action

**A4.1:** Forum and Bi-annual Civil Society Colloquim on SSG/R in West Africa

**A4.2:** Workshop on issues of cross-border security

<p><b>A5.1</b> Consultancy to review political and legal instruments in force in ECOWAS member states for the monitoring and overseeing of the security sector</p>
<p><b>A5.2:</b> Consultative Meeting of independent experts on the harmonization of Member States' national legislations on Security Sector Governance</p>
<p><b>A5.3</b> Meeting at the level of the ECOWAS Commission for appropriation of the draft harmonization of member state's national legislation on Security Sector Governance</p>
<p><b>A5.4:</b> Meeting of governmental experts on the draft harmonization of Member States' national legislations on SSG</p>
<p><b>A5.5</b> Inter-Ministerial Meeting for validation of the political and legal instrument of security sector governance in ECOWAS Member States</p>
<p>A6.1 Civil Society Forum on the Security Sector Governance in West Africa</p>
<p>A6.2 Pilot Survey on the Status of Security Sector Reform/Governance in Member States (Post-Conflict Countries)</p>

A7.1 Conduct Study on non-statutory armed groups in security sector governance in West Africa, to develop the regional regulatory framework (sanctions regime)

A7.2 Convene Independent Experts' Meeting to review Study on non-statutory armed groups in the security sector governance in West Africa

A7.3 Convene ECOWAS Commission Meeting of internalization of Study on non-statutory armed groups in security sector governance in West Africa

A7.4 Convene Meeting of governmental experts to review Study

**GRAND TOTAL**

---

---

<b>Output</b>
The recruitment of a Consultant.
The SSG/R Concept is harmonized and aligned with the AU SSG/R Concept.
The validation of the Concept.
The adoption of the Concept.
The Concept is validated by Member States' Line Ministers
The dissemination of the Concept and other relevant materials.

Regional Civil Society actors deliberate on SSG/R issues with a view to contributing to the SSR/G process.

Cooperation is fostered among all stakeholders on cross-border security.

SSG/R PoA is developed.

Stakeholders quota to the development of the SSG/R Concept is made.

Draft Plan of Action is reviewed and adopted.

Contribution to and eventual adoption of the Plan of Action.

Civil Society actors deliberate upon and contribute to ECOWAS SSG/R Strategy.

Cooperation is fostered among all stakeholders on cross-border security.

Existing political and legal instruments in force in Member States for SSG/R are identified by the Consultant.

Independent experts make input to the draft Plan of Action

Commission staff make inputs to the national legislation harmonization efforts.

Governmental experts make input to the national legislation harmonization efforts.

Draft Plan of Action is validated.

Civil Society actors deliberate upon ECOWAS SSG/R issues.

Survey ascertains the level of democratic control of the armed force in the region.

Consultant produces a Report on the Study.

Study is reviewed by Independent Experts.

The Study is internalized and owned by Commission staff.

The Study is reviewed by governmental experts and contributions made to it.



<b>Indicators</b>
<b>Indicators/Milestones</b>
The Consultant is recruited and the work started
Consultant recruited to produce Gap analysis, harmonization of content in the French and English version, alignment with AU SSR concept
Input by relevant thematic departments of the ECOWAS commission has been received, all inputs have been included and the draft concept has been finalized at the level of the ECOWAS commission, all MS have received notification letters and the regional draft document
Member States' experts review and adopt the regional draft Concept.
Validation of the Concept by ministers
Hard copies available for distribution and soft copies are also available in the ECOWAS website

Meeting organized

Workshop to promote dialogue between the grassroots, security services and civil society organizations at Nigeria/Benin border

TOR finalized.

Amendment of the draft Plan of Action by the stakeholders

Ownership by the ECOWAS Commission (Retreat)

Adoption of the draft plan of action by the experts

Forum and colloquim organized back to back

Workshop to promote dialogue between the grassroots security serv

TOR finalized/Consultant recruited

Amendment of the draft plan of action by independent experts

Ownership by the ECOWAS commission (Retreat)

Review of the draft plan of action by the governmental expert

Validation of the draft plan of action by Ministers

Meeting organized

To determine the level of civilian control of the Armed Forces Civil-military relations in Post-Conflict States

Recruitment of a Consultant

Amendments of the draft document

Ownership by the ECOWAS Commission Departments & Directorates

Review of the document by governmental experts

---

---

<b>MoV</b>
<b>Means of Verification</b>
The ToR are accepted and the contract signed
The document analyzing the gap is sent to the Regional Security Division (RSD)
The regional concept is reviewed
The regional concept is validated by the ministers
Copies can be found at the ECOWAS library and in the website

Reports of the meeting available

Reports of the meeting

Consultant recruitment

Report finalized and submitted to relevant authorities

Report finalized and submitted to relevant authorities

Report finalized and submitted to relevant authorities

Report finalized and submitted to relevant authorities

Workshop report circulated to relevant stakeholders

Consultant

Report of the meeting

Report of the meeting

Report of the meeting

Report of the meeting

Report of the meeting

Production of Study Report

Availability of the draft

Report of meeting

Report of meeting

Report of the meeting





Regional stakeholders are effectively sensitized and engaged on SSR/G	H	ECW
	H	ECW
The SSG/R Action Plan is utilized for the implementation of the Concept	H	ECW
	H	ECW
	H	ECW
	H	ECW
Awareness-creation and cross-border cooperation among security agencies and Community citizens is attained	H	ECW
	H	ECW

Member States' national legislations on SSG/R are harmonized	H	ECW
	H	ECW
	H	ECW
	H	ECW
	H	ECW
Civil-Military Relations is enhanced across the region	H	ECW
	H	ECW

Non-statutory armed groups are coordinated and effectively regulated in Member States.	H	ECW
	H	ECW
	H	ECW
	H	ECW

			Important Assumptions	
Responsibility			Time Frame	
MS	SP	OTH	Begin	End
Relevant Government agencies	CSO/DCAF		February (2011)	Sept. (2014)
			April-July (2013)	2015
			July 2013	2015
			Sept. 2013	2014 (HELD)
			Nov. 2014	2015
			Jan. 2015	2015

Governmental agencies	WANSED, other CSOs		Mar. 2015	2017
Governmental agencies	CSOs		Nov. 2014	2015
			Oct. 2014	2015
			Mar./Apr. 2015	2015
			1/05/2013 (HELD)	2013
			Sept. 2015	2015
	CSO's		avr-15	2015
Governmental Agencies			juin-15	2015

			Feb. 2015	Oct. 2016
			June. 2015	2016
			juil-15	2016
			Sept. (2015)	2016
			March (2016)	2016
	CSO		March (2015)	2015
			July (2015)	

			February (2015)	Sept. (2015)
			June (2016)	2016
			July (2016)	2016
			Sept. (2016)	



<b>Total Cost</b>	<b>Financing</b>			
<b>(USD)</b>	<b>ECW</b>	<b>DP</b>	<b>OTH</b>	<b>GAP</b>
40 000,00	40 000,00	0,00		
				\$0
70 000,00	70 000,00	0,00		
				\$0
170 000,00	0,00	0,00		
				\$170 000
280 000,00	0,00	0,00		\$280 000
205 000,00	0,00	0,00		\$205 000

108 000,00	0,00	0,00		\$108 000
517 000,00	0,00	0,00		\$517 000
110 000,00		0,00		\$110 000
220 000,00	0,00	0,00		
				\$220 000
HELD	HELD	0,00		\$0
				\$250 000
250 000,00	0,00	0,00		
				\$180 000
300 000,00	120 000,00	0,00		
250 075,00	250 075,00	0,00		\$0

50, 400	50 400,00	0,00		\$0
231 000,00	69 300,00	0,00		\$161 700
27 562,00	27 562,00	0,00		\$0
236 250,00	70 875,00	0,00		\$165 375
248 062,00	74 418,60	0,00		\$173 643
209 475,00	62 842,50	0,00		\$146 633
250 075,00	250 075,00	0,00		\$0

52 920,00	5 292,00	0,00		\$47 628
242 550,00	36 382,50	0,00		\$206 168
50 565,00	50 565,00	0,00		\$0
248 063,00	74 418,90	0,00		\$173 644
<b>\$1 252 207</b>	<b>\$1 252 207</b>	<b>\$0</b>		<b>\$3 114 791</b>











**THREE-YEAR ECPF PRIORITY IMPLEMENTATION MATRIX (2015-2017)**

<b>COMPONENT :</b>	<b>Practical Disarmament</b>
<b>Expected Result(s)</b>	
<b>Programme</b>	<b>Outcome</b>
<p>Programme 1: Effectiveness of SALW Border Control Regimes Increased</p>	<p>National Commissions, Civil Societies and Small Arms Unit are effectively performing Tasks associated with ensuring peace and security in member states</p>
<p>Programme 2: National Stockpile Management Systems enhanced.</p>	<p>Exemption Procedures Effectively managed and monitored</p>

Programme 3: Transparency in Arms Management and Administration	Sub regional register of SALW created and effectively managed
<b>Sub - total :</b>	
	<b>US\$3,345,000</b>
<b>Grand total (Indicative Estimate)</b>	

**Please note the following: Under Responsibility, ECW refers to ECOWAS; MS ref ECW refers to ECOWAS; DP refers to Development Partners, OTH refers to Other**

---

---

<b>Activities</b>
-------------------

A1.1 Acquire Quality Equipment for Border Surveillance
--

A1.2 Capacity building training for border security operatives on Modern Methods of Arms Control
--

A1.3 Produce and Disseminate Visitor's Certificates to be used by border control services
---

A1.4 Support joint border control and exchange of information/intelligence
--

A1.5 Public Awareness Raising Activities to promote culture of peace
--

A1.6 Mainstreaming Peace Education in Schools Curriculums at Secondary and Tertiary levels
--

A2.1 Conduct Inventory of the status of the sites
---

A2.2 Identify and secure appropriate sites
--

A2.3 Acquire Arms Marking equipment to mark weapons in the armed and security services
--

A2.4 Proceed with regular destruction of excess and/or obsolete arms and ammunition
---

A2.5 Increase the technical knowledge of the relevant personnel through a three level ...
---

A2.6 Provide adequate equipment for the stocking and management of arms
---

A2.7 Ensure coordination of stockpile management activities
A2.8 Establish a functional regional network of experts
A2.9 Establish and implement norms and standards in stockpile management
A3.1 Develop and manage a regional Register and Database on SALW
A3.2 Develop and manage an Arms Register for Peace Support Operations
A3.3 Establish ( or review) a National SALW Register in the 15 Member States

fers to Member States; SP refers to Specialized A's.

---

---

**Output**

Illicit cross border trafficking reduced

General public sensitized and incidences of illegal possession reduced

effective management of borders instituted

Youths involvement in violent crimes combatted

Social norms and foundation for peace internalized

Level of functionality of weapons depots assessed

Easing the process of tracing the illegal weapons in the region

Illegal/obsolete weapons in circulation destroyed

Relevant technical skills/knowledge provided

Enhanced national stockpile management systems,  
best practices and standards established

statistics and trends in arms transfer established

data on arms movements/transfers during peace  
support missions documented

**Agencies; OTH refers to Others. Under Financing,**

<b>Indicators</b>
<b>Indicators/Milestones</b>

Modern Surveillance equipment provided and level of interdiction increased
Train the Trainers' sessions on regular basis at specialized training centres
Visitors' certificates produced and circulated
Transborder trafficking minimized through enhanced border security

Public Consciousness on Dangers of illicit Trafficking of SALW Enhanced

Peace Education instructions in schools available
Member states routinely comply with and use the Exemption Procedure
Operational needs of competent services in the management of stocks and security provided
Weapons in armouries of security services are marked and registered
Number of weapons destroyed and documented
Number of training sessions for competent services provided

Regional Norms and Standards Available

Register on SALW available and useful

Register on SALW for Peace Support Operations  
available and useful

Data base on SALW available in all competent  
state services



MoV	Responsibility		
Means of Verification	Priority	Responsibility	
Practical Disarmament	H(High) M(Middle) L(Low)	ECW	MS
Border security equipment available at designated posts	M	ECW	MS
Number of training conducted	H	ECW	MS (National Commissions on Small Arms)
Number of visitors' certificates produced and distributed	M	ECW	MS (National Commissions on Small Arms)
Reduced incidences of cross border crimes recorded	M	ECW	MS (National Commissions on Small Arms)
Armed Violence and Misuse of Arms reduced in Communities in Member States	H	ECW	MS (National Commissions on Small Arms)
Youths imbibing culture of peace enhanced and the incidences of cultism, rape and gangstarism in schools reduced	H	ECW	MS (National Commissions on Small Arms)
Functioning office and process of the Exemption List of sites available	H(High)		MS
Number of Armouries provided with adequate security in Member States	H		MS
Incidences of theft, corruption and mismanagement are traced with appropriate sanctions applied	H		MS
Reports of arms collected and destroyed	H		MS
Number and reports of training	M	ECW	MS
Purchase and deployment of equipment	M	ECW	MS

Reports of coordination meetings	M	ECW	
List of experts	M	ECW	
Reports of activities	M		MS
Existence of functional regional data base	H	ECW	
Periodic Reports from the Register Available	M	ECW	MS
Reports of activities from National Registers	M		MS

		Important Assumptions				
		Time Frame		Total Cost	Financing	
SP	OTH	Begin	End	(USD)	ECW	DP
CSO (WAANSA)		41 821,00	42 339,00	250, 000		0,00
CSO (West Africa Action Network on Small Arms (WAANSA)		42 199,00	42 355,00	150 000,00		0,00
		42 217,00	42 339,00	50 000,00		0,00
CSO		42 217,00	43 070,00	100 000,00		0,00
CSO (West Africa Action Network on Small Arms (WAANSA)		42 217,00	43 070,00	200 000,00		0,00
CSO (West Africa Action Network on Small Arms (WAANSA)		42 248,00	42 705,00	145 000,00		0,00
<b>Sub - total</b>						0,00
		42 248,00	42 614,00	60 000,00		0,00
		42 278,00	42 644,00	150, 000		0,00
		42 217,00	42 583,00	250, 000		0,00
		42 278,00	43 070,00	350, 000		0,00
		42 217,00	43 070,00	450, 000		0,00
		42 005,00	42 705,00	150, 000		0,00

		42 064,00	43 070,00	60, 000		0,00
		42 078,00	42 385,00	125, 000		0,00
		42 278,00	42 644,00	125, 000		0,00
<b>Sub - total</b>						0,00
		42 005,00	43 070,00	350, 000		0,00
		42 064,00	43 070,00	125, 000		0,00
		42 064,00	42 705,00	300, 000		0,00
						0

OTH	GAP	Programme Already Funded (Yes or No). If Yes, please indicate and give cost.
	250,000	
	150,000	
	50,000	
	100,000	
	200,000	
	145,000	
	60,000	
	150,000	
	250,000	
	350,000	
	450,000	
	150,000	

	60,000	
	125,000	
	80,000	
	350,000	
	125,000	
	300,000	
US\$3,345,000		

### 3 YEAR PRIORITY PLAN FOR IMPLEMENTATION of EC

---

<b>COMPONENT</b>
<b>Impact</b>
<b>Expected Output (s)</b>
<b>Programme</b>
<b>Programme 1: Women's Involvement and Engagement</b>
<b>OUTPUT 1.1.</b> Increased capacity of ECOWAS to provide technical electoral assistance and monitoring of elections that promotes methods to increase the number of women in public decision-making roles, both appointed and elected.
<b>Output 1.2.</b> ECOWAS takes more systematic action to ensure women's participation in Mediation processes and the availability of gender expertise in mediation processes

**Output 1.3.** Increased number of Young Professional West African Women with expertise in conflict, Peace, Security and Development

**Output 1.4.** Women Peace and Security Action of the ECPF widely disseminated and utilized in ECOWAS member states

**Programme 2; Strengthening Women's Contribution to Conflict Management and Humanitarian Initiatives in West Africa**

**Output 2.1.** Results of research on the gendered impact of violent conflicts and the role of women in the emerging ECOWAS peace and security architecture are documented, made available and used within ECOWAS institutions, national governments and Civil Society in West Africa

**Output 2.2.** Database on women's participation in the Peace and Security Architecture in all ECOWAS regional and national member state institutions is established



**Output 2.3.** Knowledge base on women's numeric and substantive political representation enhanced

**Programme 3: Recruitment of required Human Resource Capacity (Three years)**

**Output 3.1: Enhanced capacity of the Gender Directorate in implementing its various programmes.**

**3PF COMPONENTS 2015-2017**

---

<b>WOMEN, PEACE AND SECURITY</b>
<b>Activities</b>
<b>OUTCOME 1: Increased Leadership and Engagement c</b>
<b>Activities</b>
Development of a Gender and Elections Strategy/Manual; trainings for elections monitors on gender and election monitoring; policy dialogue with ECOWAS election team
Engagement of a Resource Person to develop a context-specific mediation training manual for step down training/ publish manual. Support trained women mediators (CSO Women leaders and women from ECOWAS member state Institutions) to conduct step down training on mediation in selected communities currently facing conflicts in West Africa. Setting up of mediation resource centers, Database and infrastructure provision (computers, resources), building national/regional networks on early warning, mediation, strengthening cooperation amongst existing networks (South- South cooperation) study visits/exchanges

Map Existing training programmes and identify quality programmes and establish viable partnerships. Provide pilot fellowships to train West African women to develop better understanding of the African Peace and Security Issues, in order to increase their participation in conflict management process and other areas of security concerns in West Africa

Conduct situation analysis, present findings to states, Development and monitoring of implementation of 'lite' country level action plan on WPS.

## **Outcome 2. Strengthened Evidence Base on Women's**

### **Activities**

1. Conduct a comprehensive study of women and security and their role in ECOWAS peace and security architecture,
2. Conduct mapping of the contribution of women to past and on-going peace and security work in West Africa,
3. Draft ECOWAS report based on Baseline and Mapping Studies,
4. Hold a meeting to review Baseline and Mapping Studies,
5. Publish ECOWAS report on the status of women in peace and security in West Africa,
6. Disseminate report through a Policy Forum and in key ECOWAS and Civil Society events.

Put in place a Documentation Centre for consolidating research and statistics on Women, Peace and Security issues

1. Commission papers on gender quota (types, implementation, outcomes and lessons learned) 2. Advocacy for electoral quota adoption 3. Forum for women leaders, practitioners, activists, political office holders, parliamentarians, party officials etc. held to review commissioned paper on status of implementation of gender quotas and their impact on women's political representation.

Two Programme Officers (**P3**)

Programme Assistant (**G5**)



---



---

**GOAL: Strengthened Implementation of the Women, Peace and Security Agenda**

---

Indicators	MoV	Responsibi
Indicators /Milestones	MoV	Priority
		H (High) M (Middle) L (Low)

**of Women in National and Regional Institutions and Mechanisms for Prevention,**

Indicators /Milestones	MoV	Priority
		H (High) M (Middle) L (Low)
Existence of gender and elections staff and strategy, # of ECOWAS recommendations made on women's political participation Increase in number of women	Media Reports Annual reports of ECOWAS Commission Reports	H
Existence of mediation Training Manual # of trainings for women leaders on mediation and negotiation Inclusion of women in regional political dialogues # of trainings for women leaders on mediation and negotiation Inclusion of women in regional political dialogues	Annual reports of ECOWAS UN Women Annual reports Key informant interviews	H

# number of women offered fellowship by ECOWAS to participate in African Women and the Leadership Courses at (African Leadership Centre, Nairobi, Kenya; The Pan African Centre for Gender, Peace and Development, Dakar, Senegal; and the Kofi Annan International Peace Training Center).	Number and Types of Fellowship; Training Reports, Evaluation Reports of Trainings	H
# of action plans developed # of action plans implemented	Media Reports Annual reports of ECOWAS UN Women annual reports	H

### Contribution in Conflict Prevention, Resolution, Peace-building and Humanitarian

Indicators /Milestones	MoV	Priority
		H (High) M (Middle) L (Low)
No. and knowledge products developed (contextual case studies, user's guide, training manuals) , knowledge products are recognized, used and cited by stakeholders	Key informant interviews that provide evidence of usage of knowledge products UN Women annual reports Reports from women's organizations, NGOs and security and justice sectors cite the knowledge products	H
Data Base on women's participation in the Peace and Security Architecture in all ECOWAS Member states Number and status of persons using the Documentation Centre	Annual reports of ECOWAS, UN Women Annual Reports	H

<p>Data of women in positions of decision making, Number of trainings held          Reports on status of implementation of gender quotas and their impact on women's political representation          Number of Member states with affirmative policies in place and are being implemented          Number and type of legislation proposed by women representatives</p>	<p>Annual reports of ECOWAS, UN Women Annual Reports</p>	<p><b>H</b></p>
		<p><b>H</b></p>
		<p><b>H</b></p>

---

---

**a in West Africa**

---

**ility**

**Responsibility**

**ECW**

**MS**

---

**Management and Resolution of Conflict in West Africa.**

---

<b>Responsibility</b>	
<b>ECW</b>	<b>MS</b>
ECW; Department of Social Affairs and Gender; ECW; Department of Political Affairs, Peace and Security	ECOWAS Member States
ECW; Department of Social Affairs and Gender; ECW; Department of Political Affairs, Peace and Security	ECOWAS Member States



ECW; Department of Social Affairs and Gender; ECW; Department of Political Affairs, Peace and Security	ECOWAS Member States
ECW; Department of Social Affairs and Gender; ECW; Department of Political Affairs, Peace and Security	ECOWAS Member States

**an Initiatives in West Africa.**

<b>Responsibility</b>	
<b>ECW</b>	<b>MS</b>
ECW; Department of Social Affairs and Gender; ECW; Department of Political Affairs, Peace and Security	ECOWAS Member States
ECW; Department of Social Affairs and Gender; ECW; Department of Political Affairs, Peace and Security	ECOWAS Member States

ECW; Department of Social Affairs and Gender; ECW; Department of Political Affairs, Peace and Security	ECOWAS Member States
ECOWAS Directorates of Gender and Human Resources	
ECOWAS Directorates of Gender and Human Resources	
<b>TOTAL</b>	

	<b>Important Assumptions</b>	
	<b>Time Frame</b>	
<b>SP</b>	<b>Begin</b>	<b>End</b>

<b>Time Frame</b>		
<b>SP</b>	<b>Begin</b>	<b>End</b>
ECOWAS Gender Centre; UN Women, WANEP; WIPSEN; WIPNET, KAIPTC	April (2015)	Dec. (2015)
ECOWAS Gender Centre; UN Women, WANEP; WIPSEN; WIPNET, KAIPTC	March (2015)	Dec. (2015)

ECOWAS Gender Centre; WANEP; WIPSEN; WIPNET	April (2015)	April. (2017)
ECOWAS Gender Centre; UN Women; WANEP	January (2015)	Dec. (2017)

<b>Time Frame</b>		
<b>SP</b>	<b>Begin</b>	<b>End</b>
ECOWAS Gender Centre	April (2015)	January (2016)
ECOWAS Gender Centre, UN Women	June (2015)	June (2017)

ECOWAS Gender Centre; ECOWAS Parliament, UN Women	Sept. (2015)	Sept. (2017)
	janv-15	juil-15

---



---



---



---

Total Cost	Financing		
	ECW	DP	OTH

Total Cost	Financing		
	ECW	DP	OTH
500 000	Technical and Management Contribution	500 000	
400 000	Technical and Management Contribution	400 000	

1 200 000	Technical and Management Contribution	1 200 000
500 000	Technical and Management Contribution	500 000

<b>Total Cost</b>	<b>Financing</b>		
	<b>ECW</b>	<b>DP</b>	<b>OTH</b>
500 000	Technical and Management Contribution	0	
200 000	Technical and Management Contribution	0	

500 000	Technical and Management Contribution	0	
247864,365	Technical and Management Contribution	0,00	
115152,57	Technical and Management Contribution	0,00	
<b>4 163 017</b>		<b>0,00</b>	



<b>GAP</b>
<b>GAP</b>
500 000
400 000

1 200 000

500 000

**GAP**

500 000

200 000

500 000

247 864,37

115 152,57

**4 163 017,00**

### 3 YEAR PRIORITY PLAN FOR IMPLEMENTATION of ECPF C

COMPONENT	YOUTH EMPOWERMENT
Impact	<b>Outcome 1:</b> Youth mobilize
	<b>Output 1:</b> Number of youth
Programme	<b>Activities</b>
<b>Programme 1: Youth Empowerment and Orientation on Conflict Prevention</b>	<b>A1.1</b> Conduct youth peace education programmes and campaigns through regional workshops and media activities
	<b>A1.2</b> Organise youth skill acquisition and empowerment training workshops
	<b>A1.3</b> Review existing policies and programmes on youth employment
	<b>A 1.4</b> Promote the development of SMEs among youth in the region.
<b>OUTPUT 2: Availability of data on impact of conflicts and crises on youth development and empowerment</b>	<b>A2.1</b> Conduct a baseline survey of the situation of youth in conflict prone areas of the region.
	<b>A2.2</b> Establish a regional database on youth and conflict in the region.

## COMPONENTS 2015-2017

led and engaged in positive  
mobilized and given proper

### Indicators /Milestones

1. Peace education  
campaigns organized in  
ECOWAS 15 Member  
States. 2. Media and  
advocacy materials  
produced and distributed to  
stateholders

Four Youth Skill acquisition  
and empowerment training  
workshops organized in four  
Member States

Desk Review of youth  
employment policies  
completed

A Regional Programme on  
Youth SMEs scheme  
instituted.

Report of study and data  
collected is submitted.

Functional website on youth  
and conflict established.

Means of Verification (MoV)	Priority	Responsibility
	H (High) M (Middle) L (Low)	<b>ECW</b>
Number of Campaigns held	H	Department of Social Affairs and Gender & Directorate of Communication
Number of youth trained on some particular skills	M	Department of Social Affairs and Gender & Directorate of Communication
A Policy Review Report on Youth employment	M	Department of Social Affairs and Gender & Directorate of Communication
Youth beneficiaries of SMEs Scheme	H	Department of Social Affairs and Gender & Directorate of Communication
Data on Youth and Conflicts available.	M	Department of Social Affairs and Gender; Department of Political Affairs Peace and Security
Youth stakeholders accessing the website.	M	Department of Social Affairs and Gender; Department of Political Affairs Peace and Security



		<b>Time Frame</b>
<b>MS</b>	<b>SP</b>	<b>Begin</b>
ECOWAS Member States	Youth and Sports Dev. Centre, YERP, UNDP Dakar and ILO	June 2015
ECOWAS Member States	Youth and Sports Dev. Centre, YERP, UNDP Dakar and ILO	August 2015
ECOWAS Member States	Youth and Sports Dev. Centre, YERP, UNDP Dakar and ILO	May 2015
ECOWAS Member States	Youth and Sports Dev. Centre, YERP, UNDP Dakar and ILO	June 2015
ECOWAS Member States	Youth and Sports Dev. Centre, YERP, UNDP Dakar and ILO	January 2015
ECOWAS Member States	Youth and Sports Dev. Centre, YERP, UNDP Dakar and ILO	January 2015



--	--	--	--

	Total Cost (USD)	Financing	
End		ECW	DP (USD)
June 2017	500 000	Technical and Management Contribution	0
December 2017	200 000	Technical and Management Contribution	0
May 2017	100 000	Technical and Management Contribution	0
June 2017	400 000	Technical and Management Contribution	0
June 2015	100 000	Technical and Management Contribution	0
December 2015	150 000	Technical and Management Contribution	0
<b>GRAND TOTAL= 1,450,000</b>			<b>0</b>



OTH	GAP (USD)
	500 000
	200 000
	100 000
	400 000
	100 000
	150 000
<b>1 450 000</b>	

### THREE-YEAR ECPF PRIORITY IMPLEMENTATION MATRIX (2013-2015)

COMPONENT :	ESF (CIVILIAN COMPONENT)	
Expected Result(s)		
Programme	Outcome	Activities
<p><b>Development of the ECOWAS Standby Force (Civilian Component)</b></p>		
	<p>Civilian Component planning is improved.</p>	<p>A1.1 The Recruitment of four (4) staff for the Civilian Component Unit.</p>
	<p>ESF Civilian Component participation in Peace Support Operations (PSO) is now clearly defined.</p>	<p>A1.2 The Development of a Policy Framework for the ESF Civilian Component</p>
	<p>Challenges in deployment of the civilian component of the ESF are overcome.</p>	<p>A1.3 The Development of a Human Resource Policy Framework</p>
	<p>The full utilization of the ESF Roster.</p>	<p>A1.4 Develop ECOWAS civilian standby roster</p>
	<p>The existence of trained Civilians experts in Member States.</p>	<p>A1.5 The Conduct of training workshops for the capacity-building of the civilian planning element/component and Member States (6 Training Programmes in 3 Years)</p>
	<p>Inter-organizational cooperation, collaboration and coordination is enhanced and harmonized.</p>	<p>A1.6 The Convening of Roundtable meetings &amp; other Seminars held at regional and AU level on coordination for the building of ESF/ASF Civilian Component</p>

	<b>Indicators</b>
<b>Output</b>	<b>Indicators/Milestones</b>
The four staff have been recruited for the civilian planning element	Agreement by C-PAPS and ECOWAS management for the recruitment of staff with partner funding. Job descriptions have developed; Selection of candidates has taken place
The policy framework has been developed.	Adoption of Policy Framework by the Council of Ministers
The Policy framework developed	Adoption of Policy Framework by Council of Ministers
Roster has been developed in cooperation with the AUC	Roster is being used for the deployment of civilians to Peace Support Operations
Training workshops carried out	The Civilian Planning Element and the civilian experts in Member States are equipped as professionals in Peace support operations
Roundtables and Seminars have taken place	Coordination and synergy with the African Union Standby Force (ASF) and other RECs Standby Forces is contributing to the operationalization of the ESF Civilian Component
<b>GRAND TOTAL</b>	

Means of Verification (MoV)	Responsibility				
	Priority	Responsibility			
	H(High) M(Middle) L(Low)	ECW	MS	SP	OTH
Exchange of correspondence between ECOWAS and partners (GIZ, Switzerland and EU), job descriptions, contract documents	H	PAPS, CAF			
Communique, report of Council Meeting are made available	H	PAPS			
Communique, report of Council Meeting are available	H	PAPS			
Availability of roster platform	H	PAPS			AUC
Reports of training workshops are available	M	ECW	MS		AUC
Reports of Roundtables and Seminars are available.	M	DPKRS			

Important Assumptions					
Time Frame		Total Cost	Financing		
Begin	End	(USD)	ECW	DP	OTH
1/04/2013 (Ongoing)	mars-14	385 000	185, 000	200,000 (GIZ, Swiss, EU)	
5/02/2014 (Ongoing)	déc-14	171 389		17, 800	
oct-14	août-15	170 000			
1/09/2013 (Ongoing)	juin-14				
1/04/2013 (Ongoing)	Dec.2015	450 000			
1/03/2013 (Ongoing)	Dec.2015	15 000		15,000 (GIZ)	
		<b>1 191 389</b>	\$185, 000	<b>232, 800</b>	

<b>GAP</b>	<b>Programme Already Funded (Yes or No). If Yes, please indicate and give cost.</b>
0	Head of component (P5) & Rostering/Training Officer (P3) are being funded by GIZ and Switzerland [cost:200,000]. ECOWAS is funding the positions of Planning/Coordination (P3) and Logistics (P3) officers
153 589	GIZ is supporting the first phase of this activity with an initial sum of \$17,800. Hopefully, they will support the second leg
170 000	
	The roster platform already exists at the level of the AUC and the regional hub will feed information to the continental system
450 000	Calculations are made on the basis of: -Civilian panelm: 150,000 for 6 trainings over a period of 3 years - Member States civilian experts: 300,000 for 6 trainings over 3 years
0	
<b>773 589</b>	

### 3 YEAR PRIORITY PLAN FOR IMPLEMENTATION of ECPF

<b>COMPONENT</b>	
<b>Impact</b>	
	<b>Expected Output</b>
<b>Programme</b>	
<p><b>Programme 1: Ensuring Appropriate Legal and Policy Frameworks for Preventing and Responding to Emergencies and Disasters</b></p>	<p><b>The existence of legally-backed National emergency platforms that are effectively equipped to protect civilians.</b></p>
<p><b>Programme 2: Development and Strengthening of Institutions for Managing and Responding to Humanitarian Challenges</b></p>	<p><b>National platforms possess the required capabilities for managing and responding to humanitarian challenges.</b></p>
<p><b>Programme 3: Enhancing the Capacities of Social Actors in Responding to Humanitarian Issues</b></p>	<p><b>Social actors responsible for addressing humanitarian issues possess the required capacities.</b></p>

<p><b>Programme 4: Ensuring that Member States and Citizens Comply with International Humanitarian Law as a Means of Conflict Prevention</b></p>	<p><b>Full compliance with IHL.</b></p>
<p><b>Programme 5: Enhancing National and Regional Capacities for Response to Humanitarian Concerns</b></p>	<p><b>The availability of up-to-date information on National Monitoring Mechanisms.</b></p> <p><b>Increased capacity of national platforms.</b></p>
	<p><b>The ECOWAS Humanitarian Depot is fully functional and utilized by national platforms in the region.</b></p>
	<p style="background-color: #cccccc;"> </p>



## COMPONENTS 2011-2013

	HUMANITARIAN ASSISTANCE
<b>Expected Outcome</b>	<b>Activities</b>
<b>Sensitization of Member States' national emergency platforms on the importance of codifying national standards/instruments for the protection of civilians.</b>	A1.1: Advocacy on the Codification of National Standards/ Instruments for the Protection of Civilians (2 Missions)
The capacities of the national emergency platforms on utilizing military assets in emergencies is built and enhanced.	A1.2: Capacity Building Workshops on Use of Military Assets in Emergencies (2 Meetings)
<b>Enhanced capacity for national platforms.</b>	A 2.1: Capacity Building for Member States' National Platforms (2 Meetings)
<b>Leaders of national platforms are equipped to manage humanitarian disasters and management training in Member States is institutionalized.</b>	A3.1: Leadership Training on the Management of Humanitarian Disasters (2 Meetings)
<b>Sensitization of Member States' national emergency platforms on workplace safety is achieved.</b>	A3.2: Advocacy for the Promotion of Workplace Safety in Formal and Informal Sectors (2 Visits)

<p><b>Regional Plan of Action on International Human Rights Law (IHL) is developed and agreed upon.</b></p>	<p>A4.1: Advocacy Meeting to Develop and Implement a Regional Plan of Action on IHL</p>
<p><b>Number of M. States with National Monitoring Mechanisms identified.</b></p>	<p>A5.1: Assessment Mission to Determine the Number of National Monitoring Mechanisms Available in the region</p>
<p><b>Knowledge-sharing and exchange on best practices by national platforms</b></p>	<p>A5.2: Lessons learned Workshop to Strengthen EERT (1 Workshop)</p>
<p><b>The take-off of a fully functional depot for the use of national platforms on humanitarian activities in the region.</b></p>	<p>A5.3: Establishment of ECOWAS Logistical Depot</p>
<p style="background-color: #cccccc; height: 26px;"></p>	

E

Indicators	MoV	Res	
Indicators /Milestones	MoV	Priority	
		H (High) M(Middle) L (Low)	<b>ECW</b>
Number of Member States that have codified instrument	Report of Mission	<b>H</b>	Dept of Humanitarian / EERT/ ESF/
Number of Member States that have begun the implementation of Guidelines on the use of military asset	Report of Capacity Building	<b>H</b>	Dept of Humanitarian
Improvement in the capabilities of the Platform	Report of Capacity Building	<b>M</b>	Dept of Humanitarian
Leadership development mainstreamed in the curricula of emergency management training programmes	Report of Leadership Training	<b>H</b>	Dept of Humanitarian
Sensitization and capacity Building on Workplace Safety	Report of Advocacy Missions	<b>M</b>	Dept of Humanitarian

Plan of Action Developed and adopted by ECOWAS Authorities	Report of Advocacy Meeting	H	Dept of Humanitarian
Information on the number of Member States with National Monitoring Mechanism obtained by the ECOWAS Commission	Report of Assessment Mission	H	Dept of Humanitarian
EERT Capacity enhanced through peer learning	Report of Workshop	H	Dept of Humanitarian and Social Affairs
Technical partners are collaborating and providing support for the Humanitarian Depot	Existence of the Logistical Depot in Bamako	H	Dept of Humanitarian / EWD/
<b>TOTAL: \$2, 280,000</b>			



Responsibility		Important Assumptions			
Responsibility		Time Frame		Total Cost	Financing
MS	SP	Begin	End		ECW
National Platforms/ NEMA	UNHCR	2015	Dec, 2016	\$160 000	\$60 000
NEMA	UNHCR, OCHA	2015	Dec, 2017	\$160 000	\$60 000
NEMA	UNHCR	2015	Dec, 2017	\$160 000	\$60 000
National Platforms/ NEMA	UNHCR	2015	Dec, 2017	\$160 000	\$60 000
National Platforms/ NEMA	UNHCR	2015	Dec, 2017	\$160 000	\$160 000

National Platforms/ NEMA	UNHCR	2015	Dec, 2017	\$80 000	\$80 000
Centres of Excellence	UNHCR	2015	Dec, 2017	\$300 000	
EERT/ National Emergency Management Agency	UNHCR	2015	Dec, 2017	\$100 000	
EERT/National Emergency Management Agency	UNHCR	2015	Dec, 2017	\$1, 000,000	
				\$2, 280,000	\$480, 000



**ptions**

<b>DP</b>	<b>OTH</b>	<b>GAP</b>
\$0		\$100 000
\$0		\$100 000
\$0		\$100 000
\$0		\$100 000
0		\$0

0		0
\$0		\$300 000
\$0		\$100 000
\$0		1 000 000
0		<b>\$1 800 000</b>



<b>COMPONENT : Peace Education</b>	
<b>Expected Result(s)</b>	
<b>Programme</b>	<b>Outcome</b>
<b>Programme 1 Designation of focal points.</b>	Consultative meeting of the regional committee comprising relevant Commissions Directorates, Focal Points, Partners, CSOs on Education.
<b>Programme 2 Capacity Building</b>	Enhanced capacity of national experts on the ECOWAS peace Education Manual
<b>Programme 3 Internal Consultations</b>	ECOWAS fully understands and take ownership for the capacity building and the popularization of manuals
<b>Programme 4 Coordination/ Monitoring and evaluation</b>	Existence of M & E Procedure for the modules

<b>Programme 5 Regular Support to Focal Point</b>	Smooth delivery and implementation of the contents of the modules

## THREE-YEAR ECPF PRIORITY IMPLEMENTATION MATRIX (2013-2015)

<b>Activities</b>	<b>Output</b>
<b>A1.1</b> Designation of focal points;	
<b>A1.2</b> Publicity and institutionalization of the ECOWAS Peace education manual in each Member States among policy makers, curriculum developers, teachers, CSO and partners	Printing of the Manual, radio and television jingles; flag off of activities aimed at increased civic education on ECOWAS peace education manual  Development of a communication strategy that involve national experts, partners, CSOs, relevant sectors and ECOWAS;
<b>A2.1</b> Capacity building of national experts on the ECOWAS Peace Education Manual	Capacity building of Teachers, Curriculum developers, and heads of institutions on integration of the modules of the manual into national education programmes
<b>A3.1</b> Internal consultation and capacity building of experts on the modules of the manual.	Implementation of the Manual.
<b>A4.1</b> Coordination and M & E	Regional Meeting for Monitoring NATIONAL focal points for effective coordination on publicizing the 7 key modules of the manual  NATIONAL. M & E Systems created; aimed at increased civic education. Free public information flow assessed National committees comprising key stakeholders inaugurated

A5.1 Regular support to the National focal point for internal coordination, public awareness, implementation of the modules of the manual and regular reporting.

Internal consultative and interactive meetings, regular jingles, public awareness programmes



	MoV	
Indicators/Milestones	Means of Verification	Priority
		H(High) M(Middle) L(Low)
Focal points put in place in Member States.	No. of countries with Focal Points; No. of countries provided with the copies of the Manual; No. of countries where official launching is flagged off alongside public awareness activities	High
Established Communication strategy on the manual.	Communication Strategies developed at Regional and national levels	High
National Experts trained on the Manual.	Number of countries that benefit from capacity building of national experts on the ECOWAS Peace Education Manual; At least 30 participants from each member states participate in the training of trainers towards operationalizaing the manual	Middle
Effective Implementation of the	At least 120 participants trained by beneficiaries of the first training	
Monitoring mechanisms put in place.	Country-by-country and regional assessment report on integration of the Manual in Member States; Validation of the Communication Strategy on education for the culture of peace	Middle

Established and sustained focal points.	At least three meetings in each country; No. of jingles; and manuals and flyers distributed.	Middle
<b>GRAND TOTAL</b>		

Responsibility				Time Frame		Total Cost
Responsibility				Begin	End	Total Cost
ECW	MS	SP	OTH	Begin	End	Total Cost
ECOWAS	Member States	UNESCO/BREDA	ADB	août-15	juin-16	1 825 185
				août-15	Dec.17	1 778 085
ECOWAS	Member States	UNESCO/BREDA	ADB	août-15	Dec.17	1 766 055
ECOWAS			National Resource persons	août-15	01-déc	
ECOWAS	Member States	UNESCO/BREDA	ADB	août-15	17-déc	
				août-15	Dec. 17	354 180

ECOWAS			Focal points, National Resource persons	août-15	Dec.17	705 000
						<b>\$6 428 505,00</b>



**Important Assumptions**

<b>Financing</b>				
<b>ECW</b>	<b>DP</b>	<b>OTH</b>	<b>GAP</b>	<b>Programme Already Funded (Yes or No). If Yes, please indicate and give cost.</b>
	0			
	0		1825185	No; New concept based on an existing programm
	0		1778085	No; New concept based on an existing program.
	0		1766055	No new concept based on an existing program.
	0			
	0			No New concept based on an existing program.
	\$0			
	0		354180	

	0		705000	No New concept based on an existing program.
	\$0,00		\$6 428 505	



























































COMPONENT :	ENABLING MECHANISM
<b>Expected Result(s):</b> PROVISION OF ENABLING MECHANISM FOR EFFECTIVE COORDINATION OF ALL ACTIVITIES OF THE ECPF COMPONENTS	
<b>Programme</b>	<b>Outcome</b>

<b>PROGRAMME 1: STAKEHOLDERS PLATFORM</b>	Greater awareness and involvement of ECOWAS citizens in peace initiatives
	Entrenchment of a culture of peace, consensus building and promotion of dialogue
<b>PROGRAMME 2: BUILD AWARENESS INTO ECOWAS COMMUNITY-BASED EVENTS</b>	Greater interest in and goodwill for ECOWAS
<b>Programme 3: Branding ECOWAS</b>	An improved and respectable image of ECOWAS as a Regional Economic Community (REC)

<b>Programme 4: Selling ECOWAS brand</b>	The ECOWAS brand is widely recognized as a reference point and recurrent theme in the global arena
<b>Programme 5: Documentation and Publication</b>	Up to date and accessible information on ECOWAS



**Programme 10: REPORTING:**

Effective coordination of  
ECPF implementation and  
reporting




THREE-			
	<b>Indicators:</b>	<b>MoV:</b>	<b>Responsibility</b>
<b>Activities</b>	<b>Indicators/Milestones</b>	<b>Means of Verification</b>	<b>Priority</b>

High, Medium, Low

A1.1: Six (6) Workshops/ Seminars/ Town Hall Meetings	Number of stakeholders in attendance	<b>Reports</b>	<b>H</b>
A1.2: Two (2) Eminent Persons' advocacy visits	Media reports	Reports	<b>H</b>
A2.1: Awareness activities on the side of ECOWAS events (for instance: sporting events)	Increased participation in ECOWAS events	Number of Interest groups responding to ECOWAS initiatives	<b>H</b>
A2.2: Update the ECOWAS Website and establish links with the relevant websites	Increase in the number of visits to the ECOWAS website	Number of visits to ECOWAS website per week Number of inquiries received	<b>H</b>
A3.1: Commissioning of a Consultancy to review ECOWAS branding policy (including graphic chart)	Improved support of ECOWAS programmes by development partners;	Increased number of development partners working in the ECOWAS region	<b>H</b>

A4.1: ECOWAS Day celebration	Simultaneous celebration of ECOWAS Anniversary by the Member States; Increased visits to ECOWAS website	Media Reports from Member States; Reports from other stakeholders	H
A4.2: Introduction of regional integration studies in schools curricula (2 Member States as Pilot)	Graduates from our schools have basic knowledge of regional integration studies	Existence of Regional integration studies curricula	H
A4.3: Inter-school competition (essay, debates), etc.	Increased number of participating schools	Number of Member States involved in inter schools competition	H
A5.1: Consultancy for Annual analytical journal on Human Security and Annual Report on Conflict prevention and peace-building in West Africa	A signed consultancy contract	Consultant's progress report	H
A5.2: Establish (physical and electronic) libraries and documentation centres and strengthen existing linkages	The number of new libraries and documentation centres where ECOWAS documents and publications can be accessed	Number of Member States with new physical and electronic libraries; Number of visit to the libraries	H
A5.3: Build capacity of stakeholders and citizens in accessing information (2 Workshops)	Frequency and volume of inquiries on ECOWAS programmes and activities	The number of the information centres; Workshop reports;	H

A6.1: Two (2 ) Partners coordination meetings on advocacy and communication	Increased number of partners supporting the ECPF programmes	Meeting reports	H
A7.1: Fundraising from the Private Sector and Individual platforms	A larger number of contributors to the funding of ECPF programmes	Participation list at the fund raising events	H
A7.2: One (1) Training for relevant stakeholders on negotiation skills and donor relations	Number of stakeholders and personnel trained	Training report	H
A8.1: Organize annual forum of civil society institutions within ECOWAS	Number of grassroots organizations reflecting peace building initiatives in their programmes and activities	Annual forum report	H
A9.1: Mapping workshop on the logical framework (matrices) of all the ECPF components (by Political Affairs, External Relations	Number of ECPF programmes and activities mapped by development partners for funding	Workshop report	H
A9.2: Capacity building on action planning and M&E activities for focal points of the ECPF components (human and technical resources)	Number of Focal Points trained	Training report	H

A10.1: Consultancy (independent evaluation)	Debriefing meetings on the draft report by the consultant	Completion report of the Consultant	H
<b>TOTAL: 2, 790,000</b>			

**YEAR ECPF PRIORITY IMPLEMENTATION MATRIX (2013-2015)**



ility: Important Assur

Responsibility				Time Frame	
ECW	MS	SP	OTH	Begin	End
All	Nat.Units, SREP			2015	2016
External Relations, Political Affairs				2015	2016
Communications, Political Affairs				2013	2017
Community Computer Centre (CCC), Political Affairs				2013	2017
Communications, Political Affairs				2015	2017

ALL				2015	2017
External Relations, Political Affairs				2015	2017
Communications, Political Affairs				2016	2017
Political Affairs		DANIDA		2015	2017
External Relations, Political Affairs				2016	2017
Communications, Political Affairs		DANIDA		2015	2016

Strategic Planning, Political Affairs		DANIDA		2015	2016
External Relations, Political Affairs				May, 2015	
Strategic Planning, Political Affairs		DANIDA		Jan, 2016	
External Relations, Political Affairs		DANIDA		2015	2017
Strategic Planning, Political Affairs		DANIDA		Sept, 2013 - <b>HELD</b>	
Strategic Planning, Political Affairs		DANIDA		June, 2015	

Monitoring and Evaluation		DANIDA		June, 2016	Dec, 2016



Options:

Total Cost	Financing				
(USD)	ECW	DP	OTH	GAP	Programme Already Funded indicates
420 000		0		420, 000	Not yet funded
100 000	100 000	0,00		0	Not yet funded
50 000	50 000	0,00		0	Not yet funded
70 000	70 000	0,00		0	Not yet funded
50 000	50 000	0,00		0	Not yet funded

50 000	50 000	0,00		0	Not yet funded
150 000		0		150, 000	Not yet funded
250 000		0		250, 000	Not yet funded
200 000		0		200, 000	Not yet funded
500 000		0		500, 000	Not yet funded
200 000		0		200, 000	Not yet funded

50 000		0		<b>50, 000</b>	Not yet funded
100 000	50 000	0		<b>50, 000</b>	Not yet funded
100 000		0		<b>100, 000</b>	Not yet funded
200 000		0		<b>200 000</b>	Not yet funded
50 000		0		<b>50, 000</b>	Not yet funded
150 000		0		<b>150, 000</b>	Not yet funded

100 000		0		<b>100, 000</b>	Not yet funded
2 790 000	370 000	0		<b>2,420, 000</b>	